## **Phase I: Strategic Development**

- 1. Strive to be a Veteran-Supportive Institution (being "veteran-friendly" is not enough).
- 2. Incorporate veterans and their families into the institution's long-term strategic plans.
- 3. Create an advisory committee for veteran services to help guide policies, programs, and services.
- 4. Ask about "Prior Military Service" on enrollment and initial intake forms.
- 5. Track veteran-specific data and use it to help guide policies, programs, and services.
- Allocate financial resources to build capacity for veteran related programs and/or services.
- Conduct an initial survey and/or focus group to determine the needs of your student veterans.
- 8. Evaluate the impact of current policies, programs, and services on student veterans.
- 9. Align the needs of student veterans with program goals and outcomes.
- 10. Generate a list-serv for veterans and use it to communicate veteran-related information.
- 11. Design a webpage that is easy to navigate and has relevant information.
- 12. Encourage students to start a club and/or organization on campus and support their efforts by designating multiple advisors.
- 13. Explore Federal, State, and private funding sources to build program capacity.
- 14. Learn about the various services that are available to veterans (on and off campus).
- 15. Provide services that are designed specifically for student veterans.
- 16. Welcome veterans to your campus instead of thanking them for their service.
- 17. Create a stand-alone veterans program.

#### **Phase II: Implementation**

- 1. Utilize the VA work-study program to help streamline and/or prioritize issues.
- 2. Host an annual event that welcomes student veterans to campus and gives them a chance to meet other veterans.
- 3. Encourage staff and faculty to attend annual trainings on veteran-related subjects.
- 4. Provide veteran cultural competency trainings (include the invisible wounds).
- 5. Welcome veterans to campus by using familiar signs and symbols.
- 6. Recognize that criticism of the military and/or political ideals can be taken personally by some students and may also cause them to feel isolated from others.
- 7. Provide opportunities for student veterans to serve as peer mentors.
- 8. Encourage all students (in private) to access campus services and other community resources.
- 9. Consider accepting seating requests in the classroom.
- 10. Engage in ethical recruiting efforts.
- 11. Welcome student veterans to your classroom and include a statement about resources and access/disability services to your syllabus.
- 12. Develop alternative assignments and/or deadlines for those who may still be serving or student with VA health-related appointments.
- 13. Help veterans and their dependents maximize the amount of financial aid they receive.
- 14. Host campus events that allow the community to learn about veteran experiences.
- 15. Sponsor campus activities on days of significance (9/11, 11/11, etc.).
- 16. Offer tuition refunds for those who are activated or deployed.

- 17. Grant maximum amount of credit for prior military training and experience.
- 18. Offer priority enrollment for veterans throughout the academic year, including summer quarter/semester.
- 19. Provide opportunities for veterans to volunteer within the local community.
- 20. Create a centralized location for all veteran-related resources.
- 21. Designate a point-of-contact for student veterans.
- 22. Partner with veteran service organizations and allow them to be present on campus a few times each month.
- 23. Grant tuition deferments or extended deadlines to student veterans collecting servicerelated educational benefits.
- 24. Engage the local business community to help create job pipelines for graduating veterans.

### **Phase III: Maintenance and Review**

- 1. Regularly seek out updates on veteran and VA related information.
- 2. Interact with student veterans on a regular basis and provide them with a forum where they can voice their concerns.
- 3. Provide discounts, grants, or scholarships for student veterans.
- 4. Recognize prior military service during graduation and award ceremonies.
- 5. Comply with the Americans with Disabilities Act (ADA) and ensure campus facilities meet current ADA standards.
- 6. Offer low-cost and/or subsidized childcare program for veterans currently enrolled in courses.
- 7. Designate a portion of campus housing for student veterans.
- 8. Streamline enrollment and withdrawal procedures for students who are activated or deployed.
- 9. Design an orientation course for incoming student veterans that offer 1 or 2 elective credits (C).
- 10. Write a guide for student veterans that helps explain relevant policies, programs, services, and structure.
- 11. Identify the needs of student veterans by conducting annual focus groups.